VA Hudson Valley HCS	: Montrose	Division						
Alternate # 1					Short descri	ption: Transf	er of all inpatient wo	orkload to the
					Castle Point of	campus.		
			2012	2022				Receiving
		Baseline	Projected	Projected		Year to		Facility %
Workload or Space		Wkld (beds,	Wkld (beds,	Wkld (beds,	% to be	begin	Receiving	contracted
Category	2001 ADC	stops)	stops)	stops)	transferred	transfer	Facility Name	out
Inpatient Medicine	2.00	2.65	5.43	3.70	100%	2008	Castle Point	0%
Inpatient Surgery		0.55	0.36	0.24	100%	2008	Castle Point	0%
Inpatient Psych	74.00	87.36	92.72	82.78	100%	2008	Castle Point	0%
Inpatient Dom	126.00	132.16	132.16	132.16	100%	2008	Castle Point	0%
Inpatient NHCU	106.00	243.62	243.62	243.62	100%	2008	Castle Point	0%
Inpatient PRRTP		0.14	0.14	0.14	100%	2008	Castle Point	0%
Inpatient SCI								
Inpatient BRC								
Outpatient Primary Care	N/A	66,805	65,439	47,205				
Outpatient Specialty Care	N/A	33,101	70,488	52,004				
Outpatient Mental Health	N/A	78,974	80,042	79,190				
Ancilliary & Diagnostics	N/A	14,935	32,270	23,815				
Research SPACE	N/A	N/A	N/A	N/A				
Admin SPACE	N/A	N/A	N/A	N/A				
Other SPACE	N/A	N/A	N/A	N/A				

Alternate # 2					Short descri	ption: NARR	ATIVE ONLY	
Workload or Space Category	2001 ADC	Baseline Wkld (beds, stops)	2012 projected Wkld	2022 Projected Wkld	% to be transferred	Year to begin transfer	Receiving Facility Name	Receiving Facility % contracted out
Inpatient Medicine								
Inpatient Surgery								
Inpatient Psych								
Inpatient Dom								
Inpatient NHCU								
Inpatient PRRTP								
Inpatient SCI								
Inpatient BRC								
Outpatient Primary Care								
Outpatient Specialty Care								
Outpatient Mental Health								
Ancilliary & Diagnostics								
Research SPACE								
Admin SPACE								
Other SPACE								

Alternate # 1	VA Hudson \	/alley HCS: Cas	stle Point Divis	ion	
Vacant Space: Peak Workload Year		EU out space		Outleased space in 2022	
(FY 2008)	24,283	in 2022 =	0	=	0
Workload or Space Category	Additional SF Needed	New Construction SF	Conversion of Vacant SF	Lease SF	Contract remaining workload to match space added? Y/N
Inpatient Medicine	4,025	0	4,025		N/A
Inpatient Surgery	0	0	0	0	N/A
Inpatient Psych	40,000	40,000	0	0	N/A
Inpatient Dom	40,000	40,000	0	0	N/A
Inpatient NHCU	70,000	70,000	0	0	N/A
Inpatient PRRTP	0	0	0	0	N/A
Inpatient SCI	0	0	0	0	N/A
Inpatient BRC	0	0	0	0	N/A
Outpatient Primary Care	N/A				
Outpatient Specialty Care	N/A				
Outpatient Mental Health	N/A				
Ancilliary & Diagnostics	N/A				
Research SPACE	N/A				
Admin SPACE	N/A				
Other SPACE	N/A				

Alternate # 1	VA Hudson \	Valley HCS: Mo	ntrose Divisio	n		
			SF to be for			
		SF to be	Enhanced	SF to be	SF to be	Remaining
	Vacant SF	Demolished	Use	divested	outleased	Vacant
Existing MP 2022	707,468	0	707,468	0	0	0
New Vacant Space	, , , ,		,			
Projection .	760,858	0	760,858	0	0	0
<u>-</u>	,		•			
	= VSSC com	pleted			= VISN com	pleted
	•		•		•	
Alternate # 2	NARRATIVE	ONLY				
			SF to be for			
			Enhanced	SF to be	SF to be	Remaining
	Vacant SF		Use	divested	outleased	Vacant
Existing MP 2022						
Newly vacated						
	•		-		•	
	= VSSC com	pleted			= VISN com	pleted
100% contract option	VA Hudson \	Valley HCS: Mo		n		
			SF to be for			
		SF to be	Enhanced	SF to be	SF to be	Remaining
	Vacant SF	Demolished	Use	divested	outleased	Vacant
Existing MP 2022	707,468	0	707,468	0	0	0
New Vacant Space						
Projection	760,858	0	760,858	0	0	0

= VISN completed

= VSSC completed

Step 4, Access

Alternate # 1	VA Hudson Valley HCS	: Montros	e Division							
CARES Category (Dom, Specialty Care or NHCU)	County Name (With 50% or more of the workload)	FY 2012 Workload (BDOC)	Travel time from County to Facility being studied		Travel Time from County	transferred	Travel Time from County		Travel Time from County	New weighted Travel Time (calculated)
Domiciliary	WESTCHESTER (36119)	6,149		-	54 minutes	-	N/A	N/A	N/A	54 minutes
	KINGS (36047)	5,392	77 minutes	5,392	102 minutes	N/A	N/A	N/A	N/A	102 minutes
	QUEENS (36081)	5,341	75 minutes	5,341	96 minutes	N/A	N/A	N/A	N/A	96 minutes
	NEW YORK (36061)	4,995	63 minutes	4,995	89 minutes	N/A	N/A	N/A	N/A	89 minutes
	BRONX (36005)	4,477	56 minutes	4,477	78 minutes	N/A	N/A	N/A	N/A	78 minutes
<u>NHCU</u>	WESTCHESTER (36119)	21,249	29 minutes	21,249	54 minutes	N/A	N/A	N/A	N/A	54 minutes
	BRONX (36005)	13,532	56 minutes	13,532	78 minutes	N/A	N/A	N/A	N/A	78 minutes
	DUTCHESS (36027)	7,734	66 minutes	7,734	42 minutes	N/A	N/A	N/A	N/A	42 minutes
	ORANGE (36071)	7,350	46 minutes	7,350	39 minutes	N/A	N/A	N/A	N/A	39 minutes

Туре	Current Access %	New Access %
Primary Care	99.2%	99.2%
Acute Care	99.9%	99.6%

= VSSC completed = VISN completed

Step 4, Infrastructure

2001 Baseline Data	VA Hudson	Valley HCS:	Montrose D	ivision										
		Original												
		Bed Number of Number of Average Annual Valuation												
	Campus													
Facility Name	Acreage	(Beds)	Bldgs	Bldgs	Space (SF)	Score	Costs *	(AEW)						
Montrose	193	1,984	4	308,927	3.69		\$7,900,000							
Castle Point	105	193 1,984 4 46 308,927 3.69 \$7,900,000 105 600 2 48 55,338 4.21 \$300,000												

= VSSC completed = VISN com

Status Quo																			
Montrose																			
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Recurring Costs																			
Inpatient Op Cost	53,241,289	53,122,327	52,987,079	52,842,920	52,672,803	52,459,407	52,263,965	52,054,207	51,774,392	51,495,096	51,251,531	51,031,364	50,862,118	50,703,299	50,563,969	50,431,604	50,290,718	50,147,013	50,013,453
Outpatient Op Cost	27,896,243	27,892,259	27,791,407	27,643,035	27,428,445	27,130,318	26,791,227	26,403,150	25,944,363	25,480,817	25,029,130	24,596,474	24,200,628	23,840,047	23,489,104	23,138,066	22,784,389	22,427,234	22,086,216
Non Clinical Categories	6,039,270	6,033,524	6,027,783	6,022,047	6,016,318	6,010,593	6,004,875	5,999,161	5,993,452	5,987,750	5,982,053	5,976,361	5,970,675	5,964,994	5,959,318	5,953,648	5,947,983	5,942,324	5,936,670
Vacant Space Op Cost	5,404,512	5,399,369	5,394,232	5,389,100	5,383,972	5,378,849	5,373,731	5,368,618	5,363,510	5,358,407	5,353,309	5,348,215	5,343,126	5,338,043	5,332,964	5,327,889	5,322,820	5,317,756	5,312,696
Non-recurring costs																			
Estimated Capital Costs	4,656,507	4,576,757	4,498,373	4,421,332	4,345,609	4,271,184	4,198,034	4,126,136	4,055,469	3,986,013	3,917,746	3,850,649	3,784,701	3,719,882	3,656,173	3,593,555	3,532,010	3,471,519	3,412,064
Castle Point																			
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Recurring Costs																			
Inpatient Op Cost	28,740,043	28,698,413	28,641,472	28,579,435	28,504,896	28,406,635	28,308,604	28,202,711	28,074,757	27,949,133	27,830,806	27,719,274	27,621,863	27,539,950	27,457,793	27,379,329	27,299,128	27,215,029	27,138,026
Outpatient Op Cost	21,831,233	22,071,365	22,206,167	22,279,610	28,504,896 22,266,580	28,406,635 22,144,215	21,966,405	21,712,292	21,337,319	20,939,214	27,830,806 20,540,234	20,158,810	27,621,863 19,822,859	19,527,956	19,239,621	18,946,362	27,299,128 18,644,450	18,328,360	18,019,574
Outpatient Op Cost Non Clinical Categories	21,831,233 2,892,724	22,071,365 2,889,972	22,206,167 2,887,222	22,279,610 2,884,475	2,881,731	2,878,988	21,966,405 2,876,249	21,712,292 2,873,512	21,337,319 2,870,778	20,939,214 2,868,047	2,865,318	20,158,810 2,862,592	2,859,868	19,527,956 2,857,147	19,239,621 2,854,428	18,946,362 2,851,712	2,848,999	18,328,360 2,846,288	18,019,574 2,843,580
Outpatient Op Cost	21,831,233	22,071,365	22,206,167	22,279,610			21,966,405	21,712,292	21,337,319	20,939,214		20,158,810		19,527,956	19,239,621	18,946,362		18,328,360	18,019,574
Outpatient Op Cost Non Clinical Categories Vacant Space Op Cost	21,831,233 2,892,724	22,071,365 2,889,972	22,206,167 2,887,222	22,279,610 2,884,475	2,881,731	2,878,988	21,966,405 2,876,249	21,712,292 2,873,512	21,337,319 2,870,778	20,939,214 2,868,047	2,865,318	20,158,810 2,862,592	2,859,868	19,527,956 2,857,147	19,239,621 2,854,428	18,946,362 2,851,712	2,848,999	18,328,360 2,846,288	18,019,574 2,843,580
Outpatient Op Cost Non Clinical Categories	21,831,233 2,892,724	22,071,365 2,889,972	22,206,167 2,887,222	22,279,610 2,884,475	2,881,731	2,878,988	21,966,405 2,876,249	21,712,292 2,873,512	21,337,319 2,870,778	20,939,214 2,868,047	2,865,318	20,158,810 2,862,592	2,859,868	19,527,956 2,857,147	19,239,621 2,854,428	18,946,362 2,851,712	2,848,999	18,328,360 2,846,288	18,019,574 2,843,580

Data Source: CARES Realignment Reports Website Run: 10-29-03 07:49

Market Plan																			
Montrose																			
Worthose	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Recurring Costs	2004	2005	2000	2007	2000	2003	2010	2011	2012	2013	2014	2013	2010	2017	2010	2013	2020	2021	2022
	51,481,627	50.809.018	50.683.921	50,550,952	50.394.764	50.200.167	50.021.140	50,294,048	12,652,244	12.573.706	12.502.010	12.434.436	12.376.482	12.323.521	12.277.032	12,229,307	12.182.536	12.133.624	12,088,355
Inpatient Op Cost	26.129.967	26.126.128	26.031.651	25.892.510	25.691.173	25,411,491	25.093.534	24.808.140	17,515,064		16,581,262	15,621,092			14,426,865	14,546,172	14,662,427		
Outpatient Op Cost										17,051,629			15,194,192	14,805,579				14,271,695	14,898,957
Non Clinical Op Cost	6,039,270	6,033,524	6,027,783	6,022,047	6,016,318	6,010,593	6,004,875	5,999,161	5,993,452	5,987,750	5,982,053	5,976,361	5,970,675	5,964,994	5,959,318	5,953,648	5,947,983	5,942,324	5,936,670
Vacant Space Op Cost	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Recurring Savings																			
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
g	-	-	•	-1	-	-	-1	-	-1	-	-1		-	-	•		-1	-1	-1
Non Recurring Costs																			
New Construction	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Renovate	13,947,413	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
•	•	•	•	•	•	•	•	•	•	•	•			•	•	•	•	•	
Non-recurring Revenue																			
Savings/Cost/Profit	413,614	401,021	388,811	976,702	946,964	918,132	890,177	863,074	1,570,827	1,523,000	1,476,629	1,431,670	1,388,079	1,345,816	1,304,840	1,265,111	1,226,592	1,189,246	1,153,037
Castle Point																			
,	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Recurring Costs																			
Inpatient Op Cost	28,767,952	28,728,272	27,285,004	27,227,532	27,158,353	27,068,043	26,976,858	26,865,830	65,080,434	64,703,433	64,375,491	64,078,245	63,854,696	63,650,397	63,465,560	63,293,344	63,107,219	62,915,869	62,739,584
Outpatient Op Cost	20,496,832	20,721,557	20,847,688	20,916,382	20,904,126	20,789,527	20,623,032	20,396,880	28,558,234	28,141,115	29,385,965	29,669,268	29,340,231	29,051,435	28,768,639	27.820.857	26,864,596	26,557,841	24,935,393
Non Clinical Op Cost	2.892.724	2.889.972	0.00=.000														20,004,090		
Vacant Space Op Cost			2.887.222	2.884.475	2.881.731	2.878.988	2.876.249	2.873.512	2.885.395	2.882.650	2.879.908	2.877.168	2.874.430	2.871.695	2,868,962	2,866,232		2,860,781	2,858,059
	69.971	68.186			2,881,731 103,112					2,882,650 132,570						2,866,232	2,863,505	2,860,781	2,858,059 206,715
Savings/Cost/Profit	69,971 0		2,887,222 106,741	2,884,475 104,909 0	2,881,731 103,112 0	2,878,988 104,117 0	2,876,249 107,695 0	2,873,512 112,669 0	2,885,395 129,661 0		2,879,908 137,309	2,877,168 142,313 0	2,874,430 145,283 0	2,871,695 147,389 0	2,868,962				2,858,059 206,715
Savings/Cost/Profit	69,971 0														2,868,962	2,866,232	2,863,505	2,860,781	
,	69,971 0														2,868,962	2,866,232	2,863,505	2,860,781	
Recurring Savings	69,971														2,868,962	2,866,232	2,863,505	2,860,781	
	69,971														2,868,962	2,866,232	2,863,505	2,860,781	
Recurring Savings	69,971														2,868,962	2,866,232	2,863,505	2,860,781	
Recurring Savings Savings/Cost/Profit	69,971														2,868,962	2,866,232	2,863,505	2,860,781	
Recurring Savings Savings/Cost/Profit Non Recurring Costs	69,971 0 0 0 338,114				103,112	104,117	107,695	112,669							2,868,962	2,866,232	2,863,505	2,860,781	
Recurring Savings Savings/Cost/Profit Non Recurring Costs New Construction	0				103,112	104,117	107,695	112,669							2,868,962	2,866,232	2,863,505	2,860,781	
Recurring Savings Savings/Cost/Profit Non Recurring Costs New Construction Renovate Leases	0				103,112	104,117	107,695	112,669							2,868,962	2,866,232	2,863,505	2,860,781	
Recurring Savings Savings/Cost/Profit Non Recurring Costs New Construction Renovate	0 0 338,114				103,112	104,117	107,695	112,669							2,868,962	2,866,232	2,863,505	2,860,781	
Recurring Savings Savings/Cost/Profit Non Recurring Costs New Construction Renovate Leases Vacant Space Demolition	0 0 338,114				103,112	104,117	107,695	112,669							2,868,962	2,866,232	2,863,505	2,860,781	
Recurring Savings Savings/Cost/Profit Non Recurring Costs New Construction Renovate Leases	0 0 338,114				103,112	104,117	107,695	112,669							2,868,962	2,866,232	2,863,505	2,860,781	

Data Source: CARES Realignment Reports Website Run: 10-29-03 07:53

Variable																				
Recurring Costs	100% Contract																			
Recurring Costs	VA Hudson Valley HCS: Mor	ntrose																		
Implament of Cost		2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Ougstein Py Cost		40.040.550	10.010.050	40.050.450	40 400 000	10 007 005	40.000.047	44 705 004	11 515 001	10 500 110	40 540 504	40 440 700	10.077.101	40.004.400	10.070.101	40.005.047	10 170 071	10 105 050	40.000.000	1 40 044 700
Non-fearing Costs Cost C																				
Vacant Space Op Cost			-, -, -	-,,			-, , -	-,,	, , .			-,,-								
Savings CostProfit O O O O O O O O O		0,039,270	0,033,324	0,027,763	0,022,047	0,010,318	0,010,393	0,004,875	0,999,101	0,990,402	0,967,730	0,962,000	0,970,301	0,970,073	0,904,994	0,909,010	0,900,040	-,- ,	0,942,324	3,930,070
Recurring Savings SavingsCosts Difference contract ve, Medicare Non-recurring Costs Non-re		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Savings/CostProfit 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0																				
Other Recurring Savings/Costs Difference contract Ves Modiciarde Non-recurring costs New Construction Sequence of Sequence																				
Savings/Costs Difference - contract Vis. Medicare	Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Savings/Costs Difference - contract Vis. Medicare	Other Recurring																			
Non-recurring costs New Construction Satisfy Sat	•																			
Non-recurring costs New Construction O																				
New Construction 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Medicare																			
New Construction 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Non-recurring costs																			
Leases 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition O O O O O O O O O	Renovate	5,815,562	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Savings/Cost/Profit 1,071,637 1,039,009 1,007,374 976,702 946,964 918,132 890,177 863,074 1,570,827 1,523,000 1,476,629 1,431,670 1,388,079 1,345,816 1,304,840 1,265,111 1,226,592 1,189,246 1,153,037	Leases	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
VA Hudson Valley HCS: Castle Point 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 Recurring Costs Inpatient Op Cost 20,991,118 29,044,961 27,590,607 27,521,041 27,436,717 27,325,143 27,213,248 27,078,992 65,266,325 64,863,127 64,510,566 64,190,279 63,946,782 63,726,129 63,525,478 63,338,494 63,136,615 62,929,540 62,739,584 0.04,000 1.00 1.00 1.00 1.00 1.00 1.00 1.00	Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
VA Hudson Valley HCS: Castle Point Recurring Costs Inpatient Op Cost																				
VA Hudson Valley HCS: Castle Point 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 Recurring Costs Inpatient Op Cost 29,091,118 29,044,961 27,590,607 27,521,041 27,436,717 27,325,143 27,213,248 27,078,992 65,266,325 64,863,127 64,510,566 64,190,279 63,946,782 63,726,129 63,525,478 63,338,494 63,136,615 62,929,540 62,739,584 004,0016,0016 00 00 00 00 00 00 00 00 00 00 00 00 00	Savings/Cost/Profit	1,071,637	1,039,009	1,007,374	976,702	946,964	918,132	890,177	863,074	1,570,827	1,523,000	1,476,629	1,431,670	1,388,079	1,345,816	1,304,840	1,265,111	1,226,592	1,189,246	1,153,037
Recurring Costs Inpatient Op Cost	Savings/Cost/Profit	, , , , , , ,			976,702	946,964	918,132	890,177			1,523,000	1,476,629	1,431,670	1,388,079	1,345,816	1,304,840	1,265,111	1,226,592	1,189,246	1,153,037
Recurring Costs	Savings/Cost/Profit	, , , , , , ,			976,702	946,964	918,132	890,177			1,523,000	1,476,629	1,431,670	1,388,079	1,345,816	1,304,840	1,265,111	1,226,592	1,189,246	1,153,037
Inpatient Op Cost 29,091,118 29,044,961 27,596,607 27,521,041 27,436,717 27,325,143 27,213,248 27,078,992 65,266,325 64,190,279 63,946,782 63,738,494 63,136,615 62,929,540 62,939,540 00.0 00		= stle Point	= VSSC com	pleted					= VISN com	pleted										
Outpatient Op Cost 20,496,831 20,721,556 20,847,688 20,916,382 20,904,126 20,789,528 20,623,032 20,396,880 28,558,235 28,141,115 29,385,965 29,669,267 29,340,232 29,051,434 28,768,638 27,820,858 26,864,596 26,557,841 24,935,393 Non Clinical Op Cost 2,892,724 2,889,972 2,887,222 2,884,475 2,881,731 2,878,988 2,876,249 2,873,512 2,885,395 2,882,650 2,879,908 2,877,168 2,874,430 2,871,695 2,868,962 2,866,232 2,863,505 2,860,781 2,885,395 2,880,965 2,969,267 29,340,232 29,051,434 28,768,638 27,820,858 26,864,596 26,557,841 24,935,393 Non Clinical Op Cost 5,9971 68,186 106,741 104,909 103,112 104,117 107,695 112,669 129,661 132,570 137,217 142,584 145,893 148,272 150,149 151,710 167,407 169,95 208,715 Savings/Cost/Profit 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	VA Hudson Valley HCS: Cas	= stle Point	= VSSC com	pleted					= VISN com	pleted										
Non Clinical Op Cost 2,892,724 2,889,972 2,887,222 2,884,475 2,881,731 2,878,988 2,876,249 2,873,512 2,885,395 2,882,650 2,879,908 2,877,168 2,874,430 2,871,695 2,868,962 2,866,232 2,863,505 2,860,781 2,858,055 2,861,781 2,879,070 1,782	VA Hudson Valley HCS: Cas	stle Point	= VSSC com 2005	pleted 2006	2007	2008	2009	2010	= VISN com	pleted 2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Vacant Space Op Cost 69,971 68,186 106,741 104,909 103,112 104,117 107,695 112,669 129,661 132,570 137,217 142,584 145,893 148,272 150,149 151,710 167,407 169,950 208,715	VA Hudson Valley HCS: Cas Recurring Costs Inpatient Op Cost	= stle Point 2004 29,091,118	= VSSC com 2005 29,044,961	pleted 2006 27,590,607	2007	2008	2009	2010	= VISN com 2011 27,078,992	2012 65,266,325	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Savings/Cost/Profit 0 0 0 0 0 0 0 0 0	VA Hudson Valley HCS: Cas Recurring Costs Inpatient Op Cost Outpatient Op Cost	= stle Point 2004 29,091,118 20,496,831	= VSSC com 2005 29,044,961 20,721,556	2006 27,590,607 20,847,688	2007 27,521,041 20,916,382	2008 27,436,717 20,904,126	2009 27,325,143 20,789,528	2010 27,213,248 20,623,032	2011 27,078,992 20,396,880	2012 65,266,325 28,558,235	2013 64,863,127 28,141,115	2014 64,510,566 29,385,965	2015 64,190,279 29,669,267	2016 63,946,782 29,340,232	2017 63,726,129 29,051,434	2018 63,525,478 28,768,638	2019 63,338,494 27,820,858	2020 63,136,615 26,864,596	2021 62,929,540 26,557,841	2022 62,739,584 24,935,393
Non-recurring costs New Construction O O O O O O O O O	VA Hudson Valley HCS: Cas Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost	= stle Point 2004 29,091,118 20,496,831 2,892,724	= VSSC com 2005 29,044,961 20,721,556 2,889,972	2006 27,590,607 20,847,688 2,887,222	2007 27,521,041 20,916,382 2,884,475	2008 27,436,717 20,904,126 2,881,731	2009 27,325,143 20,789,528 2,878,988	2010 27,213,248 20,623,032 2,876,249	2011 27,078,992 20,396,880 2,873,512	2012 65,266,325 28,558,235 2,885,395	2013 64,863,127 28,141,115 2,882,650	2014 64,510,566 29,385,965 2,879,908	2015 64,190,279 29,669,267 2,877,168	2016 63,946,782 29,340,232 2,874,430	2017 63,726,129 29,051,434 2,871,695	2018 63,525,478 28,768,638 2,868,962	2019 63,338,494 27,820,858 2,866,232	2020 63,136,615 26,864,596 2,863,505	2021 62,929,540 26,557,841 2,860,781	2022 62,739,584 24,935,393 2,858,059
Non-recurring costs New Construction O O O O O O O O O	VA Hudson Valley HCS: Cas Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost	= stle Point 2004 29,091,118 20,496,831 2,892,724	= VSSC com 2005 29,044,961 20,721,556 2,889,972	2006 27,590,607 20,847,688 2,887,222	2007 27,521,041 20,916,382 2,884,475	2008 27,436,717 20,904,126 2,881,731	2009 27,325,143 20,789,528 2,878,988	2010 27,213,248 20,623,032 2,876,249	2011 27,078,992 20,396,880 2,873,512	2012 65,266,325 28,558,235 2,885,395	2013 64,863,127 28,141,115 2,882,650	2014 64,510,566 29,385,965 2,879,908	2015 64,190,279 29,669,267 2,877,168	2016 63,946,782 29,340,232 2,874,430	2017 63,726,129 29,051,434 2,871,695	2018 63,525,478 28,768,638 2,868,962	2019 63,338,494 27,820,858 2,866,232	2020 63,136,615 26,864,596 2,863,505	2021 62,929,540 26,557,841 2,860,781	2022 62,739,584 24,935,393 2,858,059
Non-recurring costs New Construction 0 0 0 0 2,145,668 2,108,920 31,816,638 31,271,729 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	VA Hudson Valley HCS: Cas Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit	= stle Point 2004 29,091,118 20,496,831 2,892,724	= VSSC com 2005 29,044,961 20,721,556 2,889,972	2006 27,590,607 20,847,688 2,887,222	2007 27,521,041 20,916,382 2,884,475	2008 27,436,717 20,904,126 2,881,731	2009 27,325,143 20,789,528 2,878,988	2010 27,213,248 20,623,032 2,876,249	2011 27,078,992 20,396,880 2,873,512	2012 65,266,325 28,558,235 2,885,395	2013 64,863,127 28,141,115 2,882,650	2014 64,510,566 29,385,965 2,879,908	2015 64,190,279 29,669,267 2,877,168	2016 63,946,782 29,340,232 2,874,430	2017 63,726,129 29,051,434 2,871,695	2018 63,525,478 28,768,638 2,868,962	2019 63,338,494 27,820,858 2,866,232	2020 63,136,615 26,864,596 2,863,505	2021 62,929,540 26,557,841 2,860,781	2022 62,739,584 24,935,393 2,858,059
New Construction 0 0 0 0 2,145,668 2,108,920 31,816,638 31,271,729 0 <t< td=""><td>VA Hudson Valley HCS: Cas Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings</td><td>= stle Point 2004 29,091,118 20,496,831 2,892,724</td><td>2005 29,044,961 20,721,556 2,889,972 68,186</td><td>2006 27,590,607 20,847,688 2,887,222 106,741</td><td>2007 27,521,041 20,916,382 2,884,475 104,909</td><td>2008 27,436,717 20,904,126 2,881,731</td><td>2009 27,325,143 20,789,528 2,878,988 104,117 0</td><td>2010 27,213,248 20,623,032 2,876,249</td><td>2011 27,078,992 20,396,880 2,873,512</td><td>2012 65,266,325 28,558,235 2,885,395</td><td>2013 64,863,127 28,141,115 2,882,650</td><td>2014 64,510,566 29,385,965 2,879,908 137,217 0</td><td>2015 64,190,279 29,669,267 2,877,168</td><td>2016 63,946,782 29,340,232 2,874,430</td><td>2017 63,726,129 29,051,434 2,871,695</td><td>2018 63,525,478 28,768,638 2,868,962</td><td>2019 63,338,494 27,820,858 2,866,232 151,710 0</td><td>2020 63,136,615 26,864,596 2,863,505 167,407</td><td>2021 62,929,540 26,557,841 2,860,781</td><td>2022 62,739,584 24,935,393 2,858,059</td></t<>	VA Hudson Valley HCS: Cas Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings	= stle Point 2004 29,091,118 20,496,831 2,892,724	2005 29,044,961 20,721,556 2,889,972 68,186	2006 27,590,607 20,847,688 2,887,222 106,741	2007 27,521,041 20,916,382 2,884,475 104,909	2008 27,436,717 20,904,126 2,881,731	2009 27,325,143 20,789,528 2,878,988 104,117 0	2010 27,213,248 20,623,032 2,876,249	2011 27,078,992 20,396,880 2,873,512	2012 65,266,325 28,558,235 2,885,395	2013 64,863,127 28,141,115 2,882,650	2014 64,510,566 29,385,965 2,879,908 137,217 0	2015 64,190,279 29,669,267 2,877,168	2016 63,946,782 29,340,232 2,874,430	2017 63,726,129 29,051,434 2,871,695	2018 63,525,478 28,768,638 2,868,962	2019 63,338,494 27,820,858 2,866,232 151,710 0	2020 63,136,615 26,864,596 2,863,505 167,407	2021 62,929,540 26,557,841 2,860,781	2022 62,739,584 24,935,393 2,858,059
Renovate 396,076 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	VA Hudson Valley HCS: Cas Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit	= stle Point 2004 29,091,118 20,496,831 2,892,724	2005 29,044,961 20,721,556 2,889,972 68,186	2006 27,590,607 20,847,688 2,887,222 106,741	2007 27,521,041 20,916,382 2,884,475 104,909	2008 27,436,717 20,904,126 2,881,731	2009 27,325,143 20,789,528 2,878,988 104,117 0	2010 27,213,248 20,623,032 2,876,249	2011 27,078,992 20,396,880 2,873,512	2012 65,266,325 28,558,235 2,885,395	2013 64,863,127 28,141,115 2,882,650	2014 64,510,566 29,385,965 2,879,908 137,217 0	2015 64,190,279 29,669,267 2,877,168	2016 63,946,782 29,340,232 2,874,430	2017 63,726,129 29,051,434 2,871,695	2018 63,525,478 28,768,638 2,868,962	2019 63,338,494 27,820,858 2,866,232 151,710 0	2020 63,136,615 26,864,596 2,863,505 167,407	2021 62,929,540 26,557,841 2,860,781	2022 62,739,584 24,935,393 2,858,059
Leases 0 <td>Recurring Costs Inpatient Op Cost Outpatient Op Cost Vacant Space Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings Savings/Cost/Profit</td> <td>= stle Point 2004 29,091,118 20,496,831 2,892,724</td> <td>2005 29,044,961 20,721,556 2,889,972 68,186</td> <td>2006 27,590,607 20,847,688 2,887,222 106,741</td> <td>2007 27,521,041 20,916,382 2,884,475 104,909</td> <td>2008 27,436,717 20,904,126 2,881,731</td> <td>2009 27,325,143 20,789,528 2,878,988 104,117 0</td> <td>2010 27,213,248 20,623,032 2,876,249</td> <td>2011 27,078,992 20,396,880 2,873,512</td> <td>2012 65,266,325 28,558,235 2,885,395</td> <td>2013 64,863,127 28,141,115 2,882,650</td> <td>2014 64,510,566 29,385,965 2,879,908 137,217 0</td> <td>2015 64,190,279 29,669,267 2,877,168</td> <td>2016 63,946,782 29,340,232 2,874,430</td> <td>2017 63,726,129 29,051,434 2,871,695</td> <td>2018 63,525,478 28,768,638 2,868,962</td> <td>2019 63,338,494 27,820,858 2,866,232 151,710 0</td> <td>2020 63,136,615 26,864,596 2,863,505 167,407</td> <td>2021 62,929,540 26,557,841 2,860,781</td> <td>2022 62,739,584 24,935,393 2,858,059</td>	Recurring Costs Inpatient Op Cost Outpatient Op Cost Vacant Space Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings Savings/Cost/Profit	= stle Point 2004 29,091,118 20,496,831 2,892,724	2005 29,044,961 20,721,556 2,889,972 68,186	2006 27,590,607 20,847,688 2,887,222 106,741	2007 27,521,041 20,916,382 2,884,475 104,909	2008 27,436,717 20,904,126 2,881,731	2009 27,325,143 20,789,528 2,878,988 104,117 0	2010 27,213,248 20,623,032 2,876,249	2011 27,078,992 20,396,880 2,873,512	2012 65,266,325 28,558,235 2,885,395	2013 64,863,127 28,141,115 2,882,650	2014 64,510,566 29,385,965 2,879,908 137,217 0	2015 64,190,279 29,669,267 2,877,168	2016 63,946,782 29,340,232 2,874,430	2017 63,726,129 29,051,434 2,871,695	2018 63,525,478 28,768,638 2,868,962	2019 63,338,494 27,820,858 2,866,232 151,710 0	2020 63,136,615 26,864,596 2,863,505 167,407	2021 62,929,540 26,557,841 2,860,781	2022 62,739,584 24,935,393 2,858,059
Vacant Space Demolition 912,207 0	VA Hudson Valley HCS: Cas Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings Savings/Cost/Profit Non-recurring costs New Construction	= = = = = = = = = =	2005 29,044,961 20,721,556 2,889,972 68,186	2006 27,590,607 20,847,688 2,887,222 106,741	2007 27,521,041 20,916,382 2,884,475 104,909	2008 27,436,717 20,904,126 2,881,731 103,112 0	2009 27,325,143 20,789,528 2,878,988 104,117 0	2010 27,213,248 20,623,032 2,876,249 107,695 0	= VISN com 2011 27,078,992 20,396,880 2,873,512 112,669	2012 65,266,325 28,558,235 2,885,395	2013 64,863,127 28,141,115 2,882,650	2014 64,510,566 29,385,965 2,879,908 137,217 0	2015 64,190,279 29,669,267 2,877,168	2016 63,946,782 29,340,232 2,874,430	2017 63,726,129 29,051,434 2,871,695	2018 63,525,478 28,768,638 2,868,962	2019 63,338,494 27,820,858 2,866,232 151,710 0	2020 63,136,615 26,864,596 2,863,505 167,407	2021 62,929,540 26,557,841 2,860,781	2022 62,739,584 24,935,393 2,858,059
Savings/Cost/Profit 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	VA Hudson Valley HCS: Cas Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings Savings/Cost/Profit Non-recurring costs New Construction Renovate	= = = = = = = = = =	2005 29,044,961 20,721,556 2,889,972 68,186	2006 27,590,607 20,847,688 2,887,222 106,741	2007 27,521,041 20,916,382 2,884,475 104,909	2008 27,436,717 20,904,126 2,881,731 103,112 0	2009 27,325,143 20,789,528 2,878,988 104,117 0	2010 27,213,248 20,623,032 2,876,249 107,695 0	= VISN com 2011 27,078,992 20,396,880 2,873,512 112,669	2012 65,266,325 28,558,235 2,885,395	2013 64,863,127 28,141,115 2,882,650	2014 64,510,566 29,385,965 2,879,908 137,217 0	2015 64,190,279 29,669,267 2,877,168	2016 63,946,782 29,340,232 2,874,430	2017 63,726,129 29,051,434 2,871,695	2018 63,525,478 28,768,638 2,868,962	2019 63,338,494 27,820,858 2,866,232 151,710 0	2020 63,136,615 26,864,596 2,863,505 167,407	2021 62,929,540 26,557,841 2,860,781	2022 62,739,584 24,935,393 2,858,059
	VA Hudson Valley HCS: Cas Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings Savings/Cost/Profit Non-recurring costs New Construction Renovate Leases	= stle Point 2004 29,091,118 20,496,831 2,892,724 69,971 0 0 396,076	2005 29,044,961 20,721,556 2,889,972 68,186	2006 27,590,607 20,847,688 2,887,222 106,741	2007 27,521,041 20,916,382 2,884,475 104,909	2008 27,436,717 20,904,126 2,881,731 103,112 0	2009 27,325,143 20,789,528 2,878,988 104,117 0	2010 27,213,248 20,623,032 2,876,249 107,695 0	= VISN com 2011 27,078,992 20,396,880 2,873,512 112,669	2012 65,266,325 28,558,235 2,885,395	2013 64,863,127 28,141,115 2,882,650	2014 64,510,566 29,385,965 2,879,908 137,217 0	2015 64,190,279 29,669,267 2,877,168	2016 63,946,782 29,340,232 2,874,430	2017 63,726,129 29,051,434 2,871,695	2018 63,525,478 28,768,638 2,868,962	2019 63,338,494 27,820,858 2,866,232 151,710 0	2020 63,136,615 26,864,596 2,863,505 167,407	2021 62,929,540 26,557,841 2,860,781	2022 62,739,584 24,935,393 2,858,059
	VA Hudson Valley HCS: Cas Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings Savings/Cost/Profit Non-recurring costs New Construction Renovate Leases	= stle Point 2004 29,091,118 20,496,831 2,892,724 69,971 0 0 396,076	2005 29,044,961 20,721,556 2,889,972 68,186	2006 27,590,607 20,847,688 2,887,222 106,741	2007 27,521,041 20,916,382 2,884,475 104,909	2008 27,436,717 20,904,126 2,881,731 103,112 0	2009 27,325,143 20,789,528 2,878,988 104,117 0	2010 27,213,248 20,623,032 2,876,249 107,695 0	= VISN com 2011 27,078,992 20,396,880 2,873,512 112,669	2012 65,266,325 28,558,235 2,885,395	2013 64,863,127 28,141,115 2,882,650	2014 64,510,566 29,385,965 2,879,908 137,217 0	2015 64,190,279 29,669,267 2,877,168	2016 63,946,782 29,340,232 2,874,430	2017 63,726,129 29,051,434 2,871,695	2018 63,525,478 28,768,638 2,868,962	2019 63,338,494 27,820,858 2,866,232 151,710 0	2020 63,136,615 26,864,596 2,863,505 167,407	2021 62,929,540 26,557,841 2,860,781	2022 62,739,584 24,935,393 2,858,059
= VSSC completed	VA Hudson Valley HCS: Cas Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings Savings/Cost/Profit Non-recurring costs New Construction Renovate Leases	= stile Point 2004 29,091,118 20,496,831 2,892,724 69,971 0 0 0 396,076 0 912,207	2005 29,044,961 20,721,556 2,889,972 68,186 0	2006 27,590,607 20,847,688 2,887,222 106,741 0 0 0 0 0 0 0	2007 27,521,041 20,916,382 2,884,475 104,909 0 0 0 0 0 0	2008 27.436,717 20,904,126 2,881,731 103,112 0 0 2,145,668 0 0	2009 27,325,143 20,789,528 2,878,988 104,117 0 0 2,108,920 0 0	2010 27,213,248 20,623,032 2,876,249 107,695 0	= VISN com 2011 27,078,992 20,396,880 2,873,512 112,669	2012 65,266,325 28,558,235 2,885,395	2013 64,863,127 28,141,115 2,882,650 132,570 0	2014 64,510,566 29,385,965 29,879,908 137,217 0	2015 64,190,279 29,669,267 2,877,168	2016 63,946,782 29,340,232 2,874,430	2017 63,726,129 29,051,434 2,871,695	2018 63,525,478 28,768,638 2,868,962 150,149 0 0 0 0 0	2019 63,338,494 27,820,858 2,866,232 151,710 0 0 0 0 0 0	2020 63,136,615 26,864,596 2,863,505 167,407 0	2021 62,929,540 26,557,841 2,860,781 169,950 0	2022 62,739,5848 24,935,393 2,858,059 208,715 0

- Please Note:

 100% Contract Scenario deals with only that portion of CARES workload that was proposed to be managed in-house. No changes have been made to originally proposed workload transfers.

 No changes made to Ancillary/Diagnostic category

 100% Contract Scenario begins in FY04

 Vacant Space managed through Enhanced Use at \$2.14 million/year (2001 unadjusted dollars)

Data Source: CARES Realignment Reports Website Run: 10-29-03 13:35

Alternative #1																			
Montrose																			
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Recurring Costs																			
Inpatient Op Cost	51,481,627	50,809,017			12,212,349	12,162,944		12,066,433	3,108,643	3,039,185	2,976,561		2,869,150	2,825,235	2,787,784	2,749,088	2,711,337	2,671,436	2,635,170
Outpatient Op Cost	26,129,967	26,126,128	26,031,650	25,892,510	25,691,172	25,411,492	25,093,534	24,808,140	17,515,064	17,051,629		15,621,092	15,194,192	14,805,579	14,426,865		14,662,426	14,271,696	14,898,957
Non Clinical Op Cost	6,039,270	6,033,524	6,027,783	6,022,047	6,016,318	6,010,593	6,004,875	5,999,161	5,993,452	5,987,750	5,982,053	5,976,361	5,970,675	5,964,994	5,959,318	5,953,648	5,947,983	5,942,324	5,936,670
Vacant Space Op Cost	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Recurring Savings																			
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
														•					
Non-recurring costs																			
New Construction	0	0	0	0	0	0	0	_	0	0	0	0	0	0	0	0	0	0	0
Renovate	13,947,413	0	0	0	0	0	0	Ŭ	0	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	_	0	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Non Recurring Revenue	9																		
Savings/Cost/Profit	413,614	401,021	388,811	376,973	946,964	918,132	890,177	863,074	1,570,827	1,523,000	1,476,629	1,431,670	1,388,079	1,345,816	1,304,840	1,265,111	1.226.592	1,189,246	1,153,037
3					,			,	,,-	,,	, , , , , ,		, , , , , , , , , , , , , , , , , , , ,	, , , , , ,	, , , , , , , , , , , , , , , , , , , ,	,,	, , , , , ,	,,	,,
Castle Point																			
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Recurring Costs																			
Inpatient Op Cost	29,091,118			27,510,019		58,597,185						73,393,608							
Outpatient Op Cost	20,496,831				20,904,126			20,396,880						29,051,434					
Non Clinical Op Cost	2,892,724				2,881,731	2,878,988	2,876,249		2,885,395	2,882,650	2,879,908		2,874,430	2,871,695	2,868,962	2,866,232	2,863,505		2,858,059
Vacant Space Op Cost	69,971	68,186	106,741	104,909	226,372	225,267	226,770	229,704	142,326	161,774	181,169	181,810	195,545	206,546	216,324	241,805	281,040	290,887	367,456
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Recurring Savings																			
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Non-recurring costs																			
New Construction	0	0	17,236,827	16,941,619	0	0	21,269,735	20,905,458	0	0	0	0	0	0	0	0	0	0	0
Renovate	388,831	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	913,296	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Non Recurring Revenue																			

Data Source: CARES Realignment Reports Website Run: 10-29-03 14:02

Savings/Cost/Profit

SUMMARY

Capital Cost Summary Revised 10-29-03

VA Hudson Valley HCS: Montrose

New Construction

Renovation

Montrose Total

VA Hudson Valley HCS: Castle Point

New Construction

Renovation

Castle Point Total

VA Hudson Valley HCS Total

Status Quo (Plus	Original Market	100%	
capital)	Plan	Contract	Alt 1
\$0	\$0	\$0	\$0
\$0	\$13,947,413	\$5,815,562	\$13,947,413
\$0	\$13,947,413	\$5,815,562	\$13,947,413
	•	•	
\$0	\$67,342,955	\$67,342,955	\$76,353,639
\$0	\$338,114	\$396,076	\$388,831
\$0	\$67,681,069	\$67,739,031	\$76,742,470
\$0	\$81,628,482	\$73,554,593	\$90,689,883

No Change 10-29-03JP

Data Source: CARES Realignment Reports Website

Run: 10-29-03 08:46

Step 6, Operating Cost Summar

SUMMARY

Operating Cost Summary

Revised 10-29-03

VA Hudson Valley HCS: Montrose

Operating Costs

VA Hudson Valley HCS: Castle Point

Operating Costs

VA Hudson Valley HCS Total

Status Quo (Plus capital)	Original Market Plan	100% Contract	Alt 1	Alt 2
\$1,677,781,024	\$1,028,737,215	\$940,275,101	\$772,412,104	N/A
\$997,915,327	\$1,453,237,334	\$1,456,379,529	\$1,683,437,928	N/A
	<u>.</u>			
\$2,675,696,351	\$2,481,974,549	\$2,396,654,630	\$2,455,850,032	N/A

Data Source: CARES Realignment Reports Website

Run: 10-29-03 08:48

No Change - 10-29-03 JP

SUMMARY				
Life Cycle Costs	Status Quo	Original	100%	
Revised 10-29-03	(Plus capital)	Market Plan	Contract	Alt 1
		<u>'</u>	•	
VA Hudson Valley HCS: N				
Recurring	\$1,677,781,024	\$1,028,737,215	\$940,275,101	\$772,412,104
Non-Recurring	\$76,073,713	-\$6,725,929	-\$16,772,354	-\$6,126,200
Montrose Total	\$1,753,854,737	\$1,022,011,286	\$923,502,747	\$766,285,904
VA Hudson Valley HCS: C	astle Point			
Recuring	\$997,915,327	\$1,453,237,334	\$1,456,379,529	\$1,683,437,928
Non-Recurring	\$41,812,610	\$68,601,988	\$68,651,238	\$77,655,766
Castle Point Total	\$1,039,727,937	\$1,521,839,322	\$1,525,030,767	\$1,761,093,694
VA Hudson Valley HCS To	\$2,793,582,674	\$2,543,850,608	\$2,448,533,514	\$2,527,379,598
Life Cycle Costs	Status Quo	Original	100%	
Life Cycle Costs Original Run 10-22-03	Status Quo (Plus capital)	Original Market Plan	100% Contract	Alt 1
•				Alt 1
•	(Plus capital)			Alt 1
Original Run 10-22-03	(Plus capital)			Alt 1 \$629,837,632
Original Run 10-22-03 VA Hudson Valley HCS: N	(Plus capital)	Market Plan	Contract	
Original Run 10-22-03 VA Hudson Valley HCS: Non-Recurring Non-Recurring Montrose Total	(Plus capital) Nontrose \$1,677,488,102 \$76,073,173 \$1,753,561,275	Market Plan \$895,656,965	\$779,291,548	\$629,837,632
Original Run 10-22-03 VA Hudson Valley HCS: N Recurring Non-Recurring	(Plus capital) Nontrose \$1,677,488,102 \$76,073,173 \$1,753,561,275	\$895,656,965 -\$6,725,929	\$779,291,548 -\$16,772,354	\$629,837,632 -\$9,300,191
Original Run 10-22-03 VA Hudson Valley HCS: Non-Recurring Non-Recurring Montrose Total	(Plus capital) Nontrose \$1,677,488,102 \$76,073,173 \$1,753,561,275	\$895,656,965 -\$6,725,929	\$779,291,548 -\$16,772,354	\$629,837,632 -\$9,300,191
Original Run 10-22-03 VA Hudson Valley HCS: Note that the Recurring Non-Recurring Montrose Total VA Hudson Valley HCS: Of Recuring Non-Recurring	(Plus capital) Montrose \$1,677,488,102 \$76,073,173 \$1,753,561,275 Castle Point	\$895,656,965 -\$6,725,929 \$888,931,036	\$779,291,548 -\$16,772,354 \$762,519,194	\$629,837,632 -\$9,300,191 \$620,537,441
Original Run 10-22-03 VA Hudson Valley HCS: Non-Recurring Non-Recurring Montrose Total VA Hudson Valley HCS: Or Recurring	(Plus capital) Nontrose \$1,677,488,102 \$76,073,173 \$1,753,561,275 Castle Point \$997,915,321	\$895,656,965 -\$6,725,929 \$888,931,036 \$1,426,442,093	\$779,291,548 -\$16,772,354 \$762,519,194 \$1,429,715,263	\$629,837,632 -\$9,300,191 \$620,537,441 \$1,652,030,378
Original Run 10-22-03 VA Hudson Valley HCS: Note that the Recurring Non-Recurring Montrose Total VA Hudson Valley HCS: Of Recuring Non-Recurring	(Plus capital) Montrose \$1,677,488,102 \$76,073,173 \$1,753,561,275 Castle Point \$997,915,321 \$41,812,610	\$895,656,965 -\$6,725,929 \$888,931,036 \$1,426,442,093 \$68,601,988	\$779,291,548 -\$16,772,354 \$762,519,194 \$1,429,715,263 \$68,651,238	\$629,837,632 -\$9,300,191 \$620,537,441 \$1,652,030,378 \$77,655,766

Data Source: CARES Realignment Reports Website

Run: 10-29-03 08:50

SUMMARY				
Net Present Value	Status Quo	Original	100%	
Revised 10-29-03	(Plus capital)	Market Plan	Contract	Alt 1
VA Hudson Valley HCS: Montrose				
Recurring	\$0	\$649,043,809	\$737,505,923	\$905,368,920
Non-Recurring	\$0	\$82,799,642	\$92,846,067	\$82,199,913
Montrose Total	\$0	\$731,843,451	\$830,351,990	\$987,568,833
VA Hudson Valley HCS: Castle Point				
Recuring	\$0	-\$455,322,007	-\$458,464,202	-\$685,522,601
Non-Recurring	\$0	-\$26,789,378	-\$26,838,628	-\$35,843,156
Castle Point Total	\$0	-\$482,111,385	-\$485,302,830	-\$721,365,757
VA Hudson Valley HCS Tota	\$0	\$249,732,066	\$345,049,160	\$266,203,076

Net Present Value	Status Quo	Original	100%	
Original Run 10-22-03	(Plus capital)	Market Plan	Contract	Alt 1
VA Hudson Valley HCS: Montrose				
Recurring	\$0	\$781,831,137	\$898,196,554	\$1,047,650,470
Non-Recurring	\$0	\$82,799,642	\$92,846,067	\$85,373,904
Montrose Total	\$0	\$864,630,779	\$991,042,621	\$1,133,024,374
VA Hudson Valley HCS: Castle Point				
Recuring	\$0	-\$428,526,772	-\$431,799,942	-\$654,115,057
Non-Recurring	\$0	-\$26,789,378	-\$26,838,628	-\$35,843,156
Castle Point Total	\$0	-\$455,316,150	-\$458,638,570	-\$689,958,213
VA Hudson Valley HCS Total	\$0	\$409,314,629	\$532,404,051	\$443,066,161

Data Source: CARES Realignment Reports Website

Run: 10-29-03 14:16

VA Hudson Valley HCS: Montrose Preferred alternative description and rationale: 100% Contract Status Quo Original Market Plan Alternate # 1 Alternate # 2 Short Description: **Total Construction Costs** \$0 \$81,628,482 \$73,554,593 \$90,689,883 Life Cycle Costs \$2,793,582,674 \$2,543,850,608 \$2,448,533,514 \$2,527,379,598 N/A Impact on Access Impact on Quality Impact on Staffing & Community Impact on Research and Education Optimizing Use of Resources Support other Missions of

Other significant considerations